

EXHIBIT 22

Maryland Health Care Commission Quality Data
State Mean and LHDCMC Data
[Insert Date]

CONSUMER RATINGS		
Metric	State Mean 70	Performance Improvement Action Plan
How often were the patients' rooms and bathrooms always kept clean?	LHDCMC 64%	Dedicated Director of Patient Experience, started at DCMC on Feb. 1st, 2021. <ul style="list-style-type: none"> - Initiation of Plan of Care Rounds: Nurse-Physician Dyad Bedside Rounding (November 2020) with 85% goal of completion daily (currently at 78%). - Opened back up to visitors in March 2021 which allows inclusion of family members in Plan of Care Rounds. - Daily 8 Communication Toolkit (began OCT 2020) integrated within Luminis RISE values (FEB 2021)– education is ongoing. - Daily inpatient hospital medicine patient satisfaction surveys (initiated in April 2019 and held for COVID since mid-2020) to be tentatively resumed in person for April 2021. - Increasing rounding (leader/patient/staff) across DCMC. - Patient Experience Steering Committee beginning April 2021. - Standardizing transparency of data and patient comments. - Standardizing DCMC Patient Experience Strategy. - Developing a Reward/Recognition banner program.
Metric	State Mean 61	Performance Improvement Action Plan
How often did patients always receive help quickly from hospital staff?	LHDCMC 61%	Average
Metric	State Mean 56	Performance Improvement Action Plan
How often was the area around patients' rooms always kept quiet at night?	LHDCMC 57%	Better than average
Metric	State Mean 76	Performance Improvement Action Plan

How often did nurses always communicate well with patients?	LHDCMC 73%	<p>Dedicated Director of Patient Experience, started at DCMC on Feb. 1st, 2021.</p> <ul style="list-style-type: none"> - Initiation of Plan of Care Rounds: Nurse-Physician Dyad Bedside Rounding (November 2020) with 85% goal of completion daily (currently at 78%). - Opened back up to visitors in March 2021 which allows inclusion of family members in Plan of Care Rounds. - Daily 8 Communication Toolkit (began OCT 2020) integrated within Luminis RISE values (FEB 2021)– education is ongoing. - Daily inpatient hospital medicine patient satisfaction surveys (initiated in April 2019 and held for COVID since mid-2020) to be tentatively resumed in person for April 2021. - Increasing rounding (leader/patient/staff) across DCMC. - Patient Experience Steering Committee beginning April 2021. - Standardizing transparency of data and patient comments. - Standardizing DCMC Patient Experience Strategy. - Developing a Reward/Recognition banner program.
Metric	State Mean 78	Performance Improvement Action Plan
How often did doctors always communicate well with patients?	LHDCMC 74%	<p>Dedicated Director of Patient Experience, started at DCMC on Feb. 1st, 2021.</p> <ul style="list-style-type: none"> - Initiation of Plan of Care Rounds: Nurse-Physician Dyad Bedside Rounding (November 2020) with 85% goal of completion daily (currently at 78%). - Opened back up to visitors in March 2021 which allows inclusion of family members in Plan of Care Rounds. - Daily 8 Communication Toolkit (began OCT 2020) integrated within Luminis RISE values (FEB 2021)– education is ongoing. - Daily inpatient hospital medicine patient satisfaction surveys (initiated in April 2019 and held for COVID since mid-2020) to be tentatively resumed in person for April 2021.

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Metric	State Mean 61	Performance Improvement Action Plan
How often did staff always explain about medicines before giving them to patients?	LHDCMC 55%	<p>Dedicated Director of Patient Experience, started at DCMC on Feb. 1st, 2021.</p> <ul style="list-style-type: none"> - Initiation of Plan of Care Rounds: Nurse-Physician Dyad Bedside Rounding (November 2020) with 85% goal of completion daily (currently at 78%). - Opened back up to visitors in March 2021 which allows inclusion of family members in Plan of Care Rounds. - Daily 8 Communication Toolkit (began OCT 2020) integrated within Luminis RISE values (FEB 2021)– education is ongoing. - Daily inpatient hospital medicine patient satisfaction surveys (initiated in April 2019 and held for COVID since mid-2020) to be tentatively resumed in person for April 2021. - Increasing rounding (leader/patient/staff) across DCMC. - Patient Experience Steering Committee beginning April 2021. - Standardizing transparency of data and patient comments. - Standardizing DCMC Patient Experience Strategy. - Developing a Reward/Recognition banner program.
Metric	State Mean 87	Performance Improvement Action Plan
Were patients always given information about what to do during their recovery at home?	LHDCMC 85%	<p>Dedicated Director of Patient Experience, started at DCMC on Feb. 1st, 2021.</p> <ul style="list-style-type: none"> - Initiation of Plan of Care Rounds: Nurse-Physician Dyad Bedside Rounding (November

		<p>2020) with 85% goal of completion daily (currently at 78%).</p> <ul style="list-style-type: none"> - Opened back up to visitors in March 2021 which allows inclusion of family members in Plan of Care Rounds. - Daily 8 Communication Toolkit (began OCT 2020) integrated within Luminis RISE values (FEB 2021)– education is ongoing. - Daily inpatient hospital medicine patient satisfaction surveys (initiated in April 2019 and held for COVID since mid-2020) to be tentatively resumed in person for April 2021. - Increasing rounding (leader/patient/staff) across DCMC. - Patient Experience Steering Committee beginning April 2021. - Standardizing transparency of data and patient comments. - Standardizing DCMC Patient Experience Strategy. - Developing a Reward/Recognition banner program.
Metric	State Mean 49	Performance Improvement Action Plan
How well do patients understand their care when they leave the hospital?	LHDCMC 49%	Average
Metric	State Mean 66	Performance Improvement Action Plan
How do patients rate the hospital overall?	LHDCMC 60%	<p>Dedicated Director of Patient Experience, started at DCMC on Feb. 1st, 2021.</p> <ul style="list-style-type: none"> - Initiation of Plan of Care Rounds: Nurse-Physician Dyad Bedside Rounding (November 2020) with 85% goal of completion daily (currently at 78%). - Opened back up to visitors in March 2021 which allows inclusion of family members in Plan of Care Rounds. - Daily 8 Communication Toolkit (began OCT 2020) integrated within Luminis RISE values (FEB 2021)– education is ongoing. - Daily inpatient hospital medicine patient satisfaction surveys (initiated in April 2019 and held for COVID since mid-2020) to be tentatively resumed in person for April 2021.

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Metric	State Mean 66	Performance Improvement Action Plan
Would patients recommend the hospital to friends and family?	LHDCMC 64%	<p>Dedicated Director of Patient Experience, started at DCMC on Feb. 1st, 2021.</p> <ul style="list-style-type: none"> - Initiation of Plan of Care Rounds: Nurse-Physician Dyad Bedside Rounding (November 2020) with 85% goal of completion daily (currently at 78%). - Opened back up to visitors in March 2021 which allows inclusion of family members in Plan of Care Rounds. - Daily 8 Communication Toolkit (began OCT 2020) integrated within Luminis RISE values (FEB 2021)– education is ongoing. - Daily inpatient hospital medicine patient satisfaction surveys (initiated in April 2019 and held for COVID since mid-2020) to be tentatively resumed in person for April 2021. - Increasing rounding (leader/patient/staff) across DCMC. - Patient Experience Steering Committee beginning April 2021. - Standardizing transparency of data and patient comments. - Standardizing DCMC Patient Experience Strategy. - Developing a Reward/Recognition banner program.
STROKE		
Metric	State Mean 4.0616	Performance Improvement Action Plan
How often patients who came in after having stroke	LHDCMC 6.6554	Average

subsequently died in the hospital.		
Metric	State Mean 13.61	Performance Improvement Action Plan
Death rate for stroke patients	LHDCMC 12.3	Average
COPD (Chronic Obstructive Pulmonary Disease)		
Metric	State Mean 8.6	Performance Improvement Action Plan
Dying within 30-days after getting care in the hospital for COPD	LHDCMC 6.9	Average
Metric	State Mean 19.1	Performance Improvement Action Plan
Returning to the hospital after getting care for chronic obstructive pulmonary disease (COPD)	LHDCMC 20.3	Average
ED		
Metric	State Mean 404.5	Performance Improvement Action Plan
How long patients spent in the ED before leaving for their hospital room	LHDCMC 441	<ul style="list-style-type: none"> -Monitors will be placed in each area of the ED to communicate inpatient bed is ready and other throughput triggers -ANS will assign inpatient bed -Medical team will create a goal for ED bed request to orders written. -Monthly EM/IM meetings with review of the time it takes for orders to be placed with feedback -Initiation of holding/bridging orders during the end of hospitalist shifts to decrease delay during sign out - Monthly review of TAT for labs and radiology studies
Metric	State Mean 166.7	Performance Improvement Action Plan
How long patients spent in the ED after the doctor decided the patient would stay in the hospital before leaving for their hospital room	LHDCMC 225	<ul style="list-style-type: none"> -Review and discuss at monthly Throughput and quarterly Quality Management Committee factors contributing to an increased ED to inpatient bed length of stay (LOS). -Monitors will be placed in each area of the ED to communicate inpatient bed is ready and other throughput triggers -ANS will assign inpatient bed -Medical team will create a goal for ED bed request to orders written. -Team leaders and nursing staff will decrease room assigned to ED departure by 15%.

Metric	State Mean 200.6	Performance Improvement Action Plan
How long patients spent in the ED before being sent home.	LHDCMC 223	-ED Medical and Nursing Director are reviewing and discussing at monthly meetings. -Front end subcommittee will implement strategies to decrease door to room by 10% -RCE workgroup will trial a front end flow coordinator to decrease ED DC LOC for fast track patients by 10%
Metric	State Mean 3.0	Performance Improvement Action Plan
Patients who left the emergency department without being seen	LHDCMC 2%	Better than average
MATERNITY & NEWBORN		
Metric	State Mean 1.3	Performance Improvement Action Plan
Newborn deliveries scheduled 1-3 weeks earlier than medically necessary.	LHDCMC N/A	Not enough data to report
Metric	State Mean 28.9864	Performance Improvement Action Plan
Percentage of births (deliveries) that are C-sections	LHDCMC N/A	Not enough data to report
Metric	State Mean 15.7091	Performance Improvement Action Plan
How often babies in the hospital are delivered vaginally when the mother previously delivered by cesarean section (no complications)	LHDCMC N/A	Not enough data to report
Metric	State Mean 17.0156	Performance Improvement Action Plan
How often babies in the hospital are delivered using cesarean section when this is the mother's first birth.	LHDCMC N/A	Not enough data to report
Metric	State Mean 15.1278	Performance Improvement Action Plan
How often babies are born vaginally when the mother has had a C-section in the past (includes complications)	LHDCMC N/A	Not enough data to report
SURGERIES FOR SPECIFIC HEALTH CONDITIONS		
Metric	State Mean 0.6705	Performance Improvement Action Plan

How often patients die in the hospital during or after a surgery to fix the artery that carries blood to the lower body when it gets too large	LHDCMC N/A	Not enough data to report
Metric	State Mean 5.3224	Performance Improvement Action Plan
How often patients die in the hospital during or after surgery on the esophagus	LHDCMC N/A	Not enough data to report
Metric	State Mean 0.8193	Performance Improvement Action Plan
How often patients die in the hospital during or after pancreas surgery	LHDCMC 0.0	Average
ALL CAUSES DEATHS OR RETURNS TO THE HOSPITAL		
Metric	State Mean 14.9	Performance Improvement Action Plan
Returning to the hospital for any unplanned reason within 30 days after being discharged	LHDCMC 14.8	Average
HEART SURGERIES AND PROCEDURES		
Metric	State Mean 2.68	Performance Improvement Action Plan
Death rate for CABG	LHDCMC N/A	Not enough data to report
Metric	State Mean 12.3	Performance Improvement Action Plan
Rate of unplanned readmission for CABG	LHDCMC N/A	Not enough data to report
PREVENTIVE CARE		
Metric	State Mean 95.7	Performance Improvement Action Plan
Patients in the hospital who got the flu vaccine if they were likely to get flu	LHDCMC 100%	Better than average
HEART ATTACK AND CHEST PAIN (RECOMMENDED CARE INPATIENT)		
Metric	State Mean 70.8	Performance Improvement Action Plan
How long patients with chest pain or possible heart attack waited to be transferred to another hospital for a procedure	LHDCMC 91	LHDCMC ED and MedStar leadership to meet monthly to decrease times with goal of improved documentation and coordination between accepting interventionalist and transferring ED provider agreeing upon whether the transfer was initiated for STEMI vs Unstable Angina

		<ul style="list-style-type: none"> Monthly review of STEMI cases to determine timeline bottlenecks with monthly feedback to providers, in which we believe transfer times should improve via LHDCMC's recently built helipad adjacent to ED to decrease transport times from an off-site landing area to patient pick-up.
Metric	State Mean 11.2	Performance Improvement Action Plan
How long patients who come to the hospital with chest pain or possible heart attack waited to get a test that detects heart damage after a heart attack	LHDCMC 12	<ul style="list-style-type: none"> Review indications for EKG on advanced triage orders to increase capture rate of STEMIs for patients without chest pain Installation of up to date software for EKG machines and troubleshooting connectivity issues that have led to delays in getting EKGs in triage
Metric	State Mean 7.0598	Performance Improvement Action Plan
How often patients die in the hospital after heart attack	LHDCMC 3.7113	Average
Metric	State Mean 12.9	Performance Improvement Action Plan
Dying within 30-days after getting care in the hospital for a heart attack	LHDCMC 13.3	Average
Metric	State Mean 15.6	Performance Improvement Action Plan
Returning to the hospital after getting care for a heart attack	LHDCMC 15.7	Average
HEART FAILURE (RECOMMENDED CARE)		
Metric	State Mean 2.8964	Performance Improvement Action Plan
How often patients die in the hospital after heart failure	LHDCMC 2.1568	Average
Metric	State Mean 11.0	Performance Improvement Action Plan
Dying within 30-days after getting care in the hospital for heart failure	LHDCMC 7.8	Better than average
Metric	State Mean 21.2	Performance Improvement Action Plan
Returning to the hospital after getting care for heart failure	LHDCMC 20.4	Average
HIP AND KNEE REPLACEMENT SUGERY		
Metric	State Mean	Performance Improvement Action Plan

	2.5	
Complications after hip or knee replacement surgery	LHDCMC 2.7	Average
Metric	State Mean 4.0	Performance Improvement Action Plan
Returning to the hospital after getting hip or knee replacement surgery	LHDCMC 4.0	Average
NURSING CARE		
Metric	State Mean 3.3340	Performance Improvement Action Plan
How often patients in the hospital get a blood clot in the lung or leg vein after surgery	LHDCMC 5.4933	Average
PATIENT SAFETY (RESULTS OF CARE COMPLICATIONS)		
Metric	State Mean 0.1497	Performance Improvement Action Plan
How often the hospital accidentally makes a hole in a patient's lung	LHDCMC 0.0	Average
Metric	State Mean 14.9	Performance Improvement Action Plan
Returning to the hospital for any unplanned reason within 30 days after being discharged	LHDCMC	Average
Metric	State Mean 2.3	Performance Improvement Action Plan
Patients who developed a blood clot while in the hospital and did not get treatment that could have prevented it	LHDCMC 0	Better than average
Metric	State Mean 57	Performance Improvement Action Plan
Percentage of patients who received appropriate care for severe sepsis and septic shock	LHDCMC 82	Better than average
Metric	State Mean 1.0249	Performance Improvement Action Plan
How often patients accidentally get cut or have a hole poked in an organ that was not part of the surgery	LHDCMC 0.7747	Average
PATIENT SAFETY (RESULTS OF CARE DEATHS)		
Metric	State Mean 1.7208	Performance Improvement Action Plan

How often patients die in the hospital after bleeding from stomach or intestines	LHDCMC 1.5187	Average
Metric	State Mean 1.6742	Performance Improvement Action Plan
How often patients die in the hospital after fractured hip	LHDCMC 0.0	Average
Metric	State Mean 3.1269	Performance Improvement Action Plan
How often patients die in the hospital while getting care for a condition that rarely results in death	LHDCMC 0.0	Better than average
PNEUMONIA (RECOMMENDED CARE)		
Metric	State Mean 3.1166	Performance Improvement Action Plan
How often patients die in the hospital while getting care for pneumonia	LHDCMC 4.3001	Average
Metric	State Mean 16.1	Performance Improvement Action Plan
Dying within 30-days after getting care in the hospital for pneumonia	LHDCMC 12.3	Better than average
Metric	State Mean 16.6	Performance Improvement Action Plan
Returning to the hospital after getting care for pneumonia	LHDCMC 17.4	Average
PREVENTION AND TREATMENT		
Metric	State Mean 2.3	Performance Improvement Action Plan
Patients who developed a blood clot while in the hospital and did not get treatment that could have prevented it	LHDCMC 0.0	Better than average
SURGICAL PATIENT SAFETY (RESULTS OF CARE)		
Metric	State Mean 83.5769	Performance Improvement Action Plan
How often patients die in the hospital because a serious condition was not identified and treated	LHDCMC 111.3260	Average
Metric	State Mean 3.1854	Performance Improvement Action Plan
How often patients in the hospital had to use a breathing	LHDCMC 7.9108	Average

machine after surgery because they could not breathe on their own		
Metric	State Mean 3.3340	Performance Improvement Action Plan
How often patients in the hospital get a blood clot in the lung or leg vein after surgery	LHDCMC 5.4933	Average
Metric	State Mean N/A	Performance Improvement Action Plan
Number of times a medical tool was accidentally left in a patient's body during surgery or procedure	LHDCMC 1	N/A
COMBINED QUALITY AND SAFETY RATINGS		
Metric	State Mean 0.9140	Performance Improvement Action Plan
Patients who died in the hospital after having one of six common conditions.	LHDCMC 0.9871	Average
Metric	State Mean 1.5127	Performance Improvement Action Plan
How well this hospital keeps patients safe based on eleven patient safety problems	LHDCMC 1.7656	Average
IMAGING		
Metric	State Mean 39.9	Performance Improvement Action Plan
Patients who come to the hospital with low back pain who had an MRI without trying recommended treatments first, such as physical therapy (If a number is high, it may mean the facility is doing too many unnecessary MRIs for low back pain.)	LHDCMC	Not enough data to report
Metric	State Mean 2.7	Performance Improvement Action Plan
Contrast material (dye) used during abdominal CT scan	LHDCMC 30.3	Reduce repeat scanning by 15% with monthly interdisciplinary monthly meeting) between radiology (physician and technologist) leadership and ED (nursing and physician) leadership with first meeting scheduled for Monday 3/22/21.
Metric	State Mean 0.5	Performance Improvement Action Plan

Contrast material (dye) used during thorax CT scan	LHDCMC 0.3%	Average
Metric	State Mean 5.9	Performance Improvement Action Plan
Patients who had a low-risk surgery and received a heart-related test, such as an MRI, at least 30 days prior to their surgery though they do not have a heart condition	LHDCMC N/A	Not enough data to report
Metric	State Mean 1.9	Performance Improvement Action Plan
Patients who came to the hospital for a scan of their brain and also got a scan of their sinuses.	LHDCMC 0.9	Better than average